Topic 1.1 Enterprise and entrepreneurship

Subject content	What students need to learn:
1.1.1 The dynamic nature of business	Why new business ideas come about: changes in technology changes in what consumers want products and services becoming obsolete. How new business ideas come about: original ideas adapting existing products/services/ideas.
1.1.2 Risk and reward	The impact of risk and reward on business activity: • risk: business failure, financial loss, lack of security • reward: business success, profit, independence.
1.1.3 The role of business enterprise	The role of business enterprise and the purpose of business activity: • to produce goods or services • to meet customer needs • to add value: convenience, branding, quality, design, unique selling points. The role of entrepreneurship: • an entrepreneur: organises resources, makes business decisions, takes risks.

Topic 1.2 Spotting a business opportunity

Subject content	What students need to learn:
1.2.1 Customer needs	Identifying and understanding customer needs:
	what customer needs are: price, quality, choice, convenience
	the importance of identifying and understanding customers: generating sales, business survival.
1.2.2 Market research	The purpose of market research:
	to identify and understand customer needs
	to identify gaps in the market
	to reduce risk
	to inform business decisions.
	Methods of market research:
	primary research: survey, questionnaire, focus group, observation
	secondary research: internet, market reports, government reports.
	The use of data in market research:
	qualitative and quantitative data
	the role of social media in collecting market research data
	the importance of the reliability of market research data.
1.2.3 Market segmentation	How businesses use market segmentation to target customers:
	identifying market segments: location, demographics, lifestyle, income, age
	market mapping to identify a gap in the market and the competition.
1.2.4 The competitive environment	Understanding the competitive environment:
	 strengths and weaknesses of competitors based on: price, quality, location, product range and customer service
	the impact of competition on business decision making.

Topic 1.3 Putting a business idea into practice

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Subject content	What students need to learn:	
1.3.1 Business aims and objectives	What business aims and business objectives are.	
	Business aims and objectives when starting up:	
	financial aims and objectives: survival, profit, sales, market share, financial security	
	 non-financial aims and objectives: social objectives, personal satisfaction, challenge, independence and control. 	
	Why aims and objectives differ between businesses.	
1.3.2 Business revenues, costs and profits	The concept and calculation of:	
	revenue	
and promes	fixed and variable costs	
	total costs	
	profit and loss	
	interest	
	break even level of output	
	margin of safety.	
	Interpretation of break even diagrams:	
	the impact of changes in revenue and costs	
	break even level of output	
	margin of safety	
	profit and loss.	
1.3.3 Cash and cash-flow	The importance of cash to a business:	
	to pay suppliers, overheads and employees	
	to prevent business failure (insolvency)	
	the difference between cash and profit.	
	Calculation and interpretation of cash-flow forecasts:	
	cash inflows	
	cash outflows	
	net cash flow	
	opening and closing balances.	
1.3.4 Sources of business finance	Sources of finance for a start-up or established small business:	
	short-term sources: overdraft and trade credit	
	long-term sources: personal savings, venture capital, share capital, loans, retained profit and crowd funding.	